

# CAPE-WIDE WASTEWATER PLANNING

Goals, Strategies, Measures, & a Path Forward



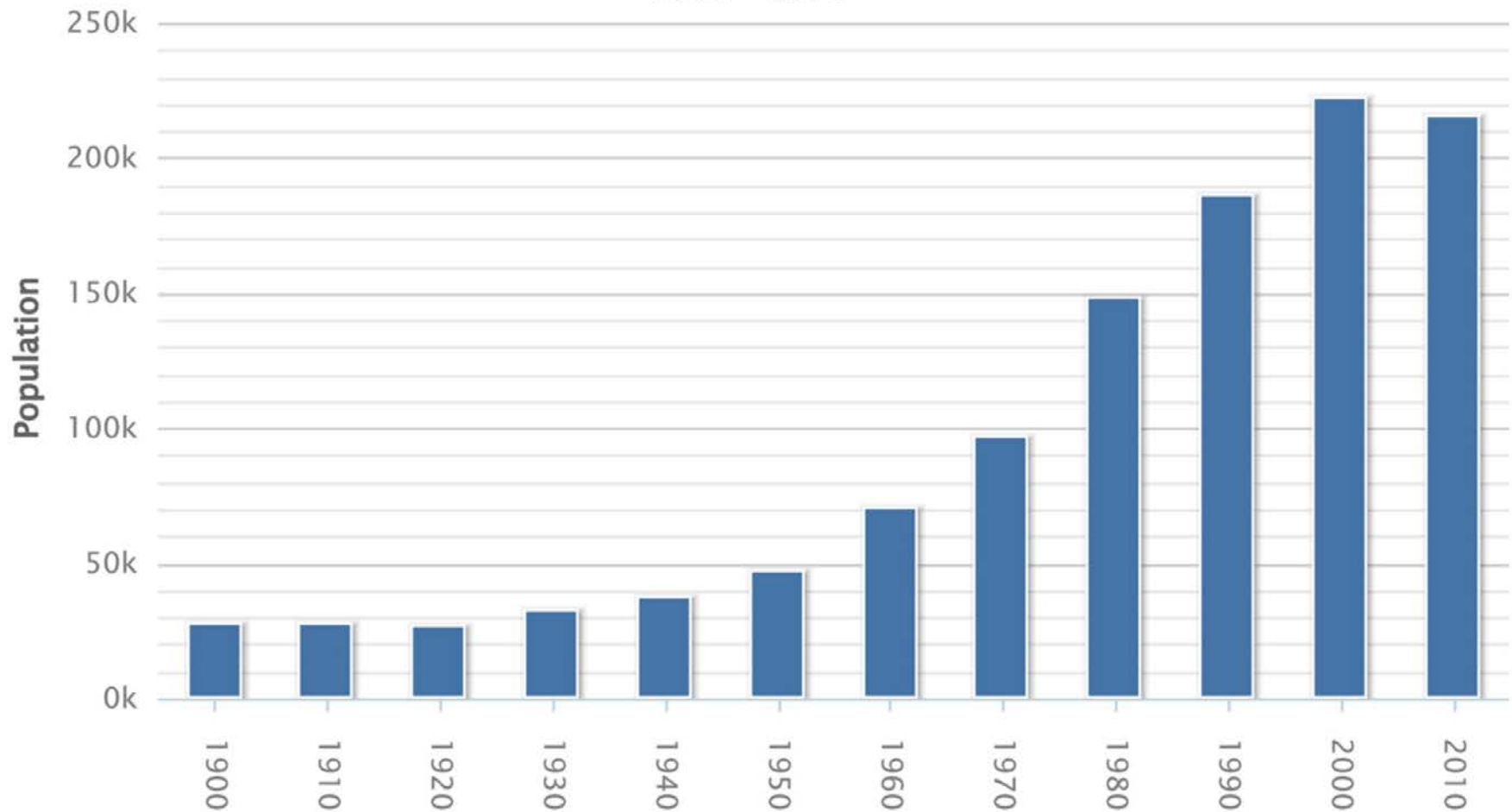
"Going it Together" WBNERR Workshop - 12/12/12

Paul Niedzwiecki, Executive Director, CCC

## The Problem

# POPULATION GROWTH

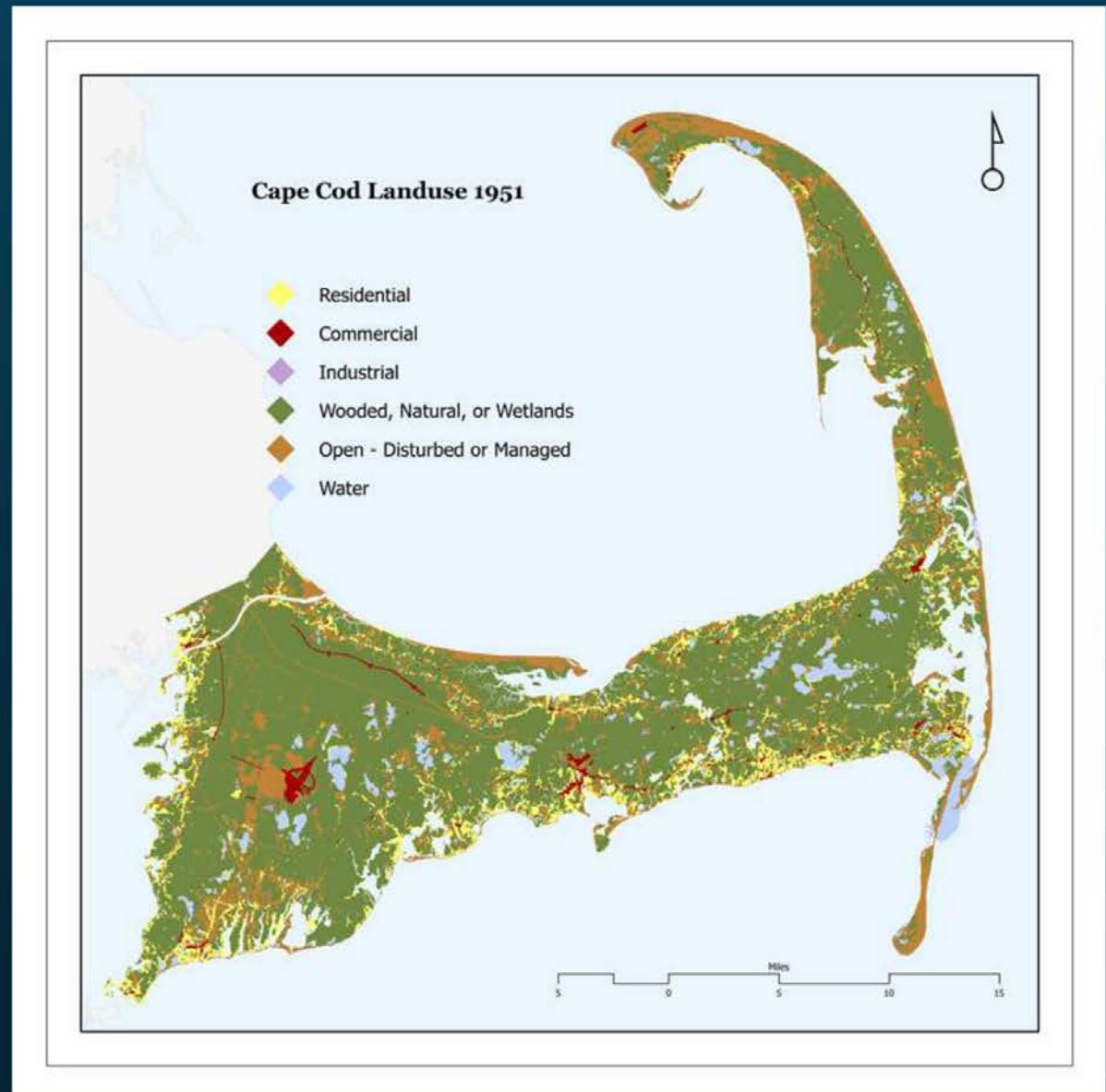
Total Population – Barnstable County  
1900 – 2010



## The Problem

# CHANGES IN DEVELOPMENT

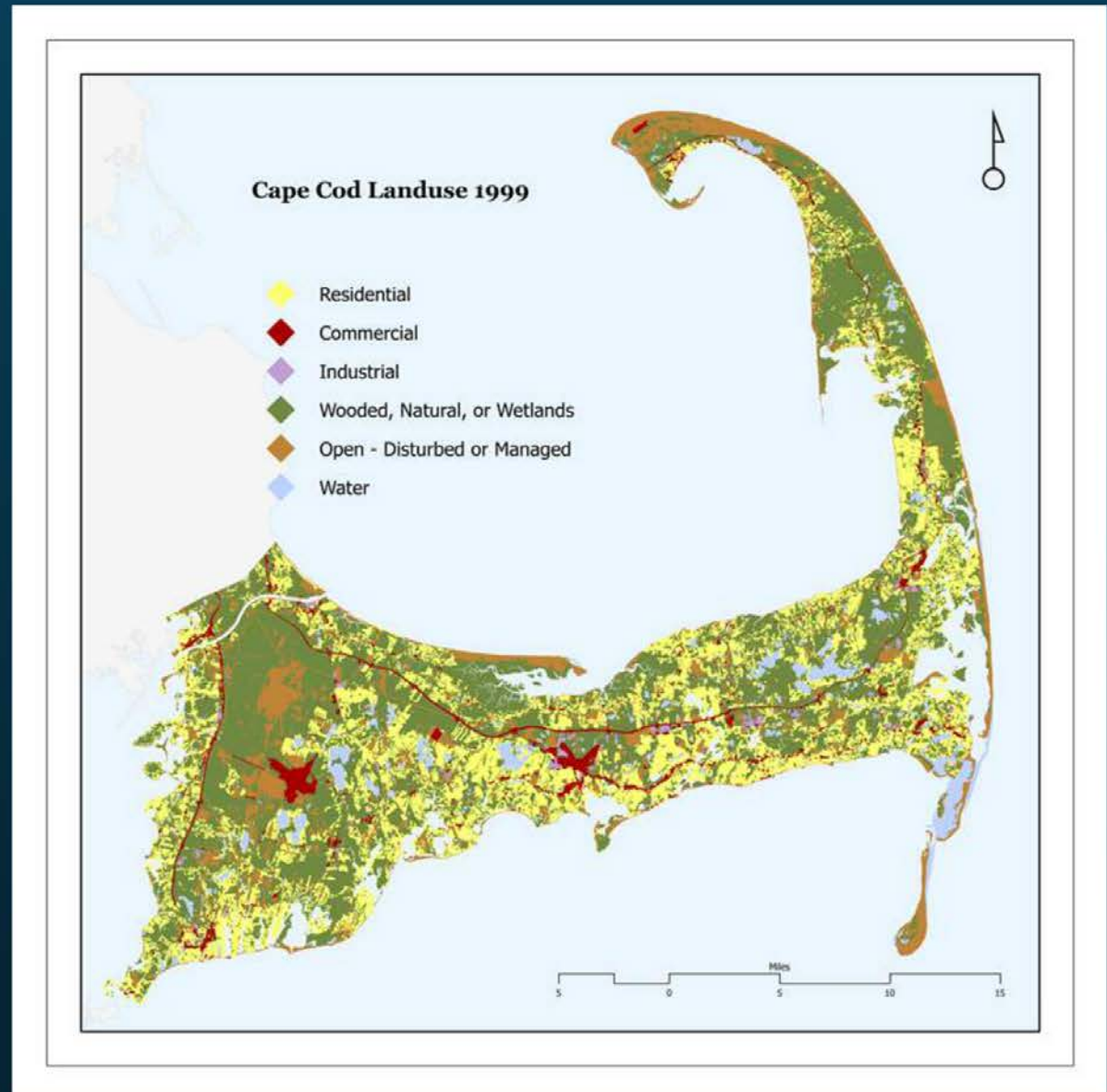
1951



## The Problem

# CHANGES IN DEVELOPMENT

1999





## The Problem

# NITROGEN IN WASTEWATER

The average 3 bedroom home produces about 8.5 lbs of nitrogen per year.

Most of the nitrogen that enters the groundwater, on average Cape-wide, is from wastewater.

80%



## The Problem

# On-Site Septic Systems

Title 5 septic systems are not designed to remove nitrogen.



-  On-site Septic Systems
-  Centralized Systems
-  Satellite/Cluster Systems

85%

3%

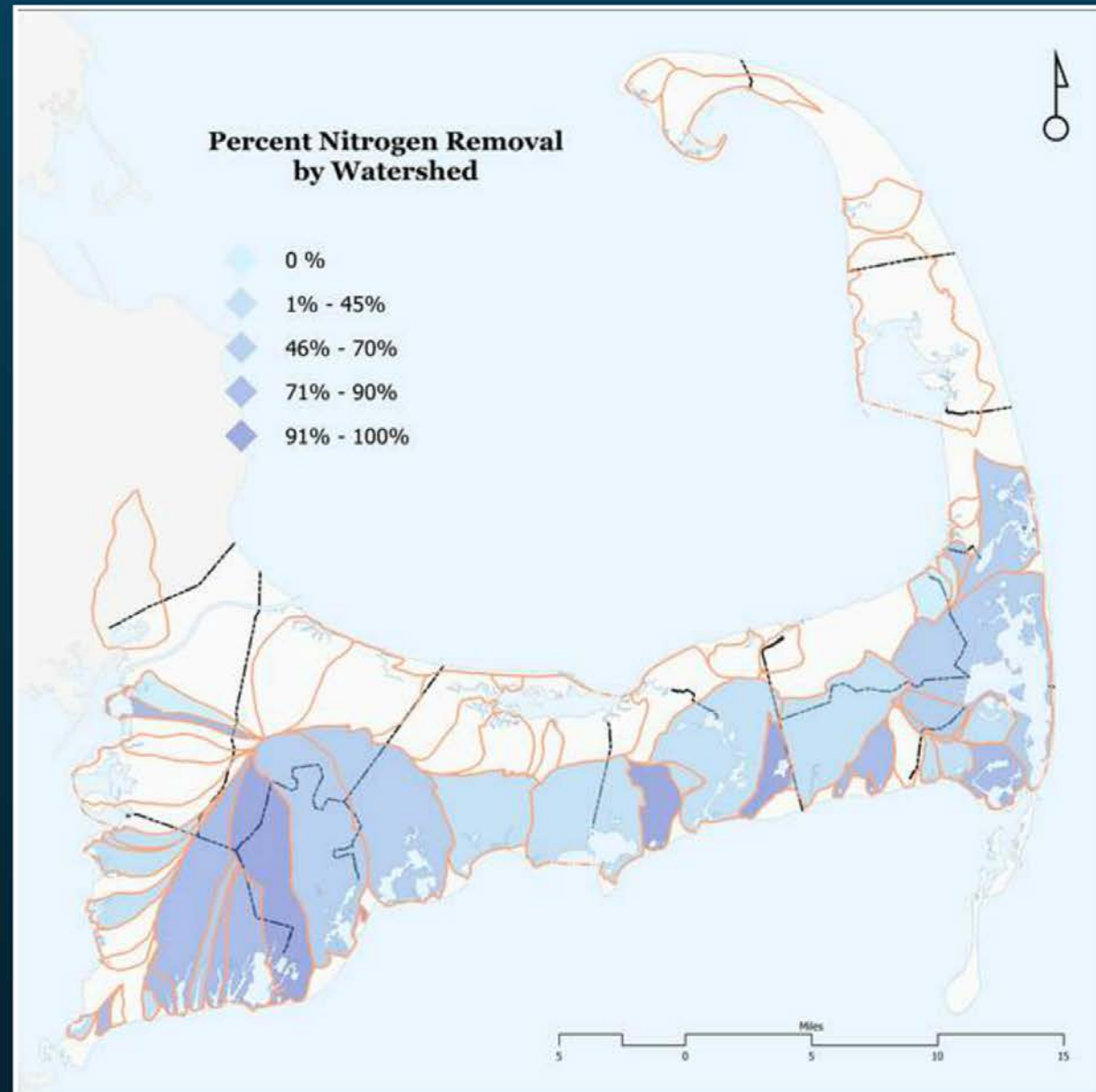
12%

## The Problem

# NITROGEN REMOVAL REQUIRED

46 watersheds are being studied by MEP

35 embayment watersheds have an established total maximum daily load (TMDL)



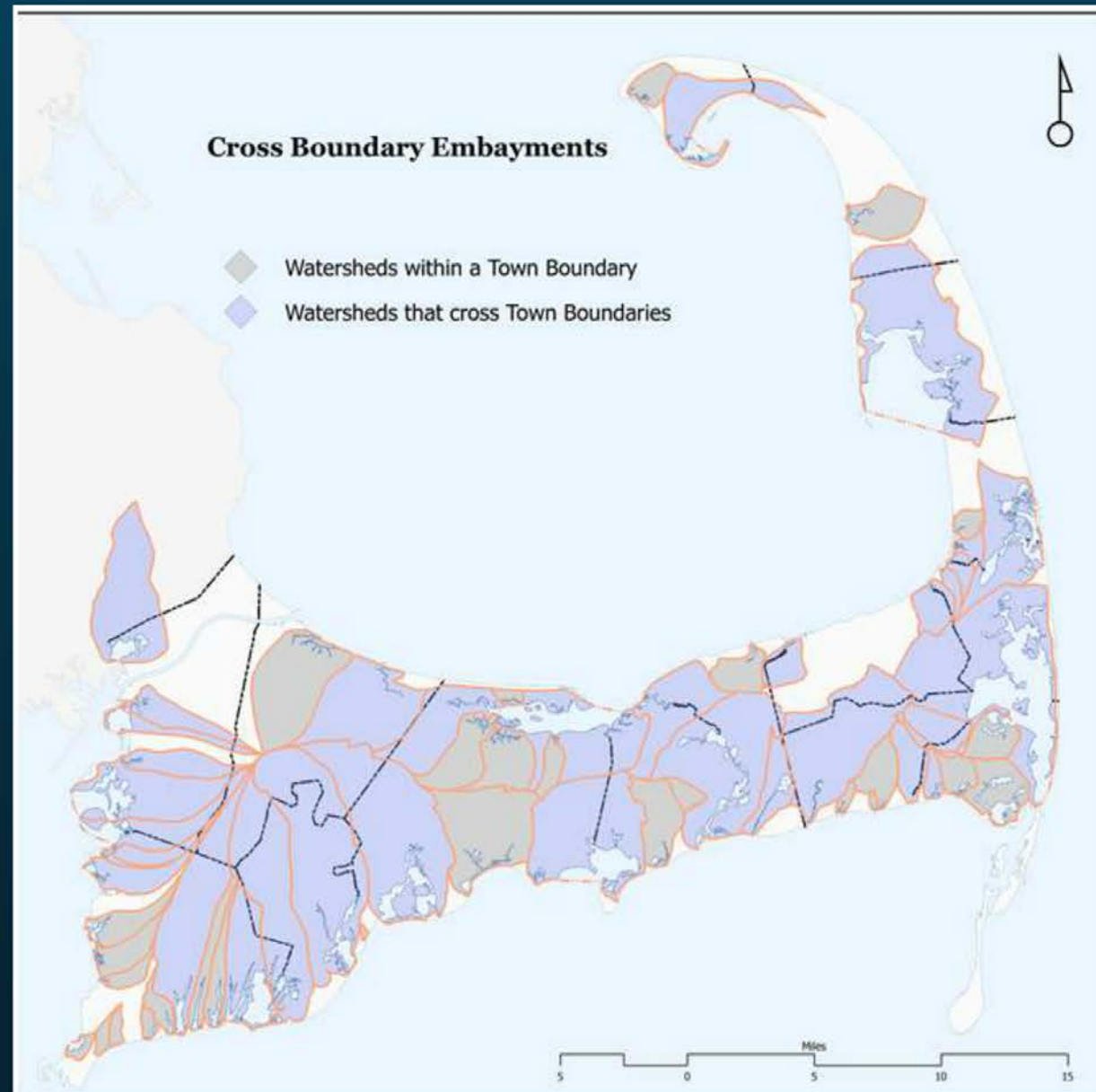


## The Problem

# SHARED WATERSHEDS

32 of the 57 watersheds to coastal embayments on Cape Cod are shared by two or more towns

Wastewater planning takes place at the municipal level, without a requirement for collaboration in shared areas





## The Problem

# LEGAL ACTION

2 lawsuits brought by the Conservation Law Foundation and Buzzards Bay Coalition threaten our ability to solve this problem on our own.

CLF/BBC file  
notice of intent to  
sue

CLF/BBC file  
TMDL lawsuit

CLF/BBC file  
208 lawsuit

Begin mediation

End mediation

No settlement; CLF/BBC  
pursue litigation

EPA files motion to  
dismiss

2010

2011

2012

Present



The RWMP

# REGIONAL WASTEWATER MANAGEMENT PLANNING

Restore degraded water bodies through regional nutrient management policy promoting appropriate infrastructure and growth management mechanisms while protecting taxpayers from unnecessary costs.

A series of policies that integrate 4 major goals:

- Environment
- Affordability
- Suitable Infrastructure
- Growth Management



# GOAL: IMPROVE WATER QUALITY

## STRATEGIES

Base nutrient management on science

Develop CWMPs that are:

- Are town-wide and based on watersheds
- Integrate land use and wastewater planning
- Demonstrate how TMDLs will be met now and in the future

Incorporate CCC guidance for CWMPs

## MEASURES

MEP Technical Reports and TMDLs

Completed CWMPs that:

- Prioritize infrastructure for water quality restoration
- Formally address shared watersheds through IMAs and MOUs
- Include and adaptive management plan



# GOAL: BUILD SUITABLE INFRASTRUCTURE

## STRATEGIES

Build watershed-based infrastructure that reduces costs, limits unplanned growth, and utilizes technologies based on density and % removal required

Identify alternative infrastructure techniques and approaches and partner with towns assessing alternatives through pilot projects

Consider impact of climate change

Conduct long-term benefit analysis and product adaptive management plans

## MEASURES

Legally enforceable agreements for shared infrastructure

- IMAs, Joint Services Agreements, Management Districts

Wastewater collection and treatment that:

- Is appropriate for development density & TMDL removal requirements
- Is based on watershed lines
- Utilizes existing public and private infrastructure
- Is non-structural in nature, where appropriate

System phasing, technology, and design that prioritizes nitrogen reduction in the watersheds to highly sensitive embayments and is flexible enough to meet future needs

CWMPs with approved monitoring and adaptive management plans

# GOAL: AFFORDABILITY

## STRATEGIES

Reduce cost by:

- Utilizing and/or expanding existing wastewater infrastructure
- Promoting shared infrastructure in shared watersheds to reduce costs

Maximize Clean Water State Revolving Fund (SRF) and other funding

Promote equitable financing options for wastewater infrastructure and the use of Cape Cod-based innovation, management, and infrastructure sources

Establish the amount that Cape residents can reasonably be expected to contribute and seek out sources to cover gap in cost

## MEASURES

Infrastructure:

- Maximized existing public and private infrastructure
- Establish "host" and "customer" communities that realize financial benefit through shared treatment of proximate, high-density neighborhoods
- A reduction in the need for new infrastructure

Status of towns applying for and obtaining zero-percent interest State Revolving Fund (SRF) loans, other SRF loans, and other loans and grants

# GOAL: GROWTH MANAGEMENT

## STRATEGIES

### Towns

- Adopt growth management strategies that limit growth to what is allowed under existing Title 5 regulations
  - Exception: Areas specifically designated for growth to sustain economic development and vitality
- Identify appropriate wastewater infrastructure to service Economic Centers, Village Centers, and Industrial Service and Trade Areas (ISTAs)

A case study assessment of the application of "flow neutral" regulations required for 0% SRF loans

## MEASURES

### Towns adopting:

- Flow neutral regulations
- Economic Centers, Village Centers, and ISTAs
  - Appropriate wastewater infrastructure
  - Planned disposal capacity
- Other growth management controls for areas outside of identified growth areas

G.L. Chapter 83 "checkerboarding" provisions (collection system limits) adopted, where appropriate



## The RWMP

# REGIONAL WASTEWATER MANAGEMENT PLANNING

Providing the tools necessary to promote public discussion and involvement in watershed planning.

The RWMP is the framework for:

**Providing** technical assistance to communities for watershed planning and implementation

**Facilitating** dialogue between communities that share a watershed

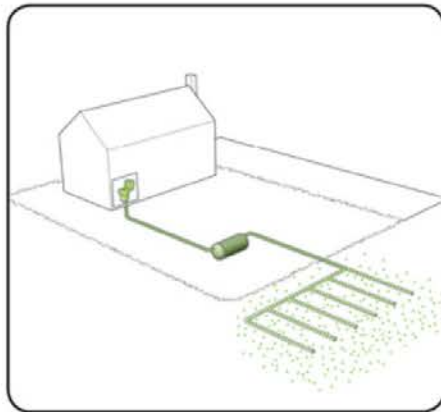
**Educating** communities about their options

**Advocating** for financial resources and regulatory flexibility

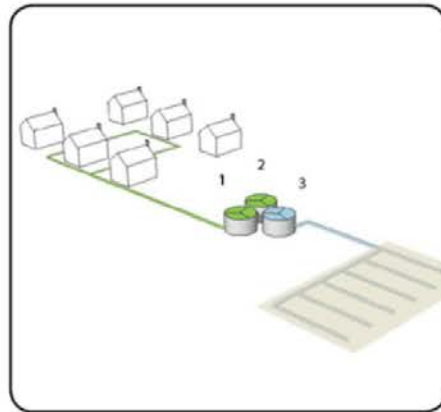
## The RWMP

# Approaches

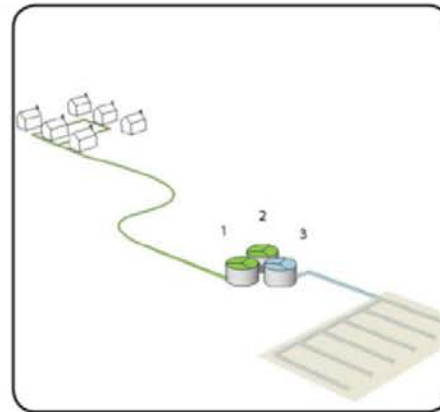
Prepared to utilize traditional infrastructure in the most cost effective way...



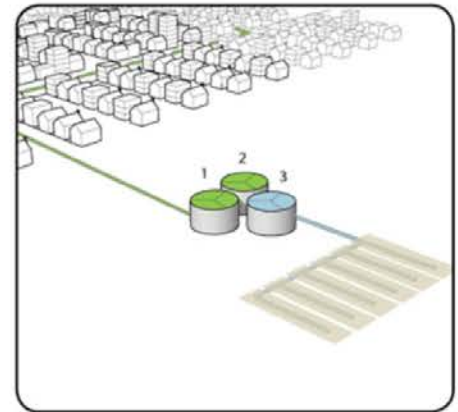
INDIVIDUAL



CLUSTER



SATELLITE

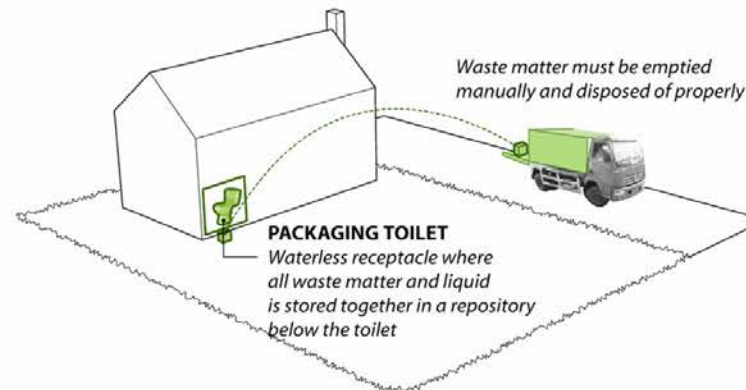
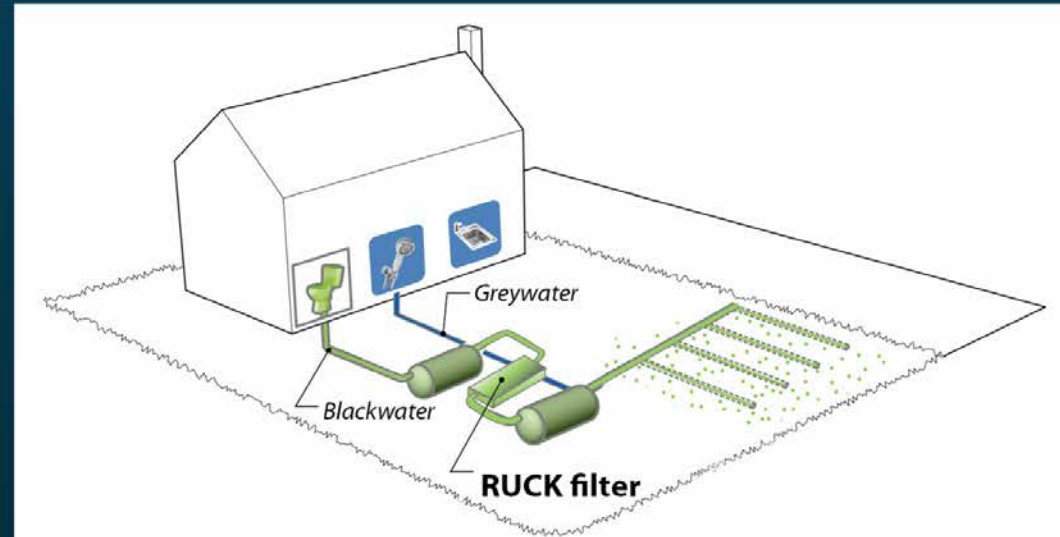
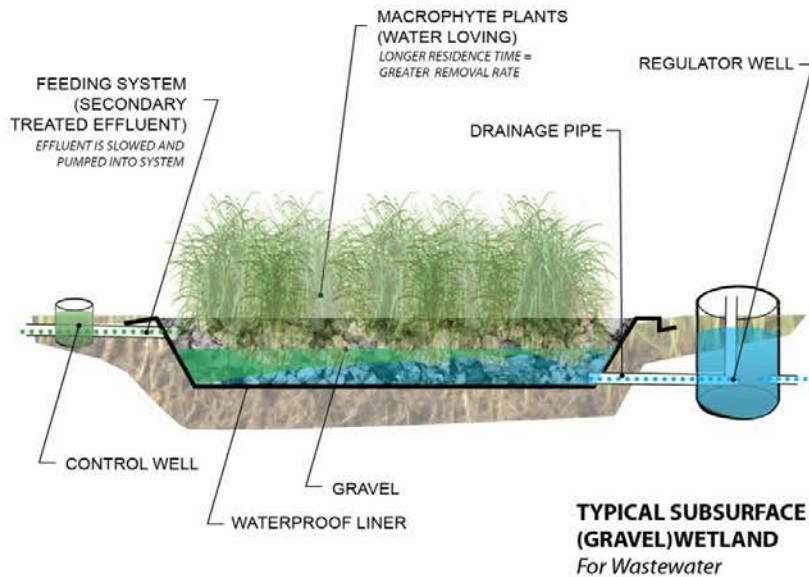


CENTRALIZED

## The RWMP

# Approaches

But planning for an approach that utilizes traditional technologies and alternative approaches, while maximizing natural attenuation.





## The RWMP

# Cost Analysis

Based on traditional infrastructure; providing the information needed to quickly respond to the changing legal environment.

Two scenarios: optimized approach & individual town approach

Assumptions:

| Parameter   | Optimized Approach | Individual Town Approach |
|---|--------------------|--------------------------|
| # of central treatment facilities   | 7                  | 13                       |
| % of parcels with on-site denitrification systems (current/future)                      | 3.4%/5.7%          | 3.4%/5.0%                |
| % of parcels served by cluster/satellite systems (current/future)                       | 4.6%/7.6%          | 4.6%/6.7%                |
| Density of sewerage areas, ft/conn. (current/future)                                    | 105/108            | 115/118                  |
| # of disposal sites   | 10                 | 13                       |
| % of effluent disposal in nitrogen-sensitive watersheds (current/future)                | 15%/25%            | 20%/30%                  |
| % of effluent disposed of in water supply Zone IIs (current/future)                     | 15%/25%            | 20%/30%                  |
| Growth in nitrogen-sensitive watersheds compared with non-nitrogen sensitive watersheds | 7.5%/15%/22.5%     | 15%/30%/45%              |

# Cost Analysis

Optimized Approach:

Capital: \$4.2 billion - \$5.1 billion

O&M: \$48 million - \$53 million

Individual Town Approach:

Capital: \$4.6 billion - \$6.2 billion

O&M: \$57 million - \$81 million

## FACTORS THAT MOST INFLUENCE COST:

Extent of Infrastructure

Growth

Location of Effluent Disposal Sites

Economies of Scale

The optimized approach assumes 40-45% of the existing developed parcels will remain on Title 5 septic systems. Approximately 20% of the capital costs above are associated with the repair and replacement of these systems.

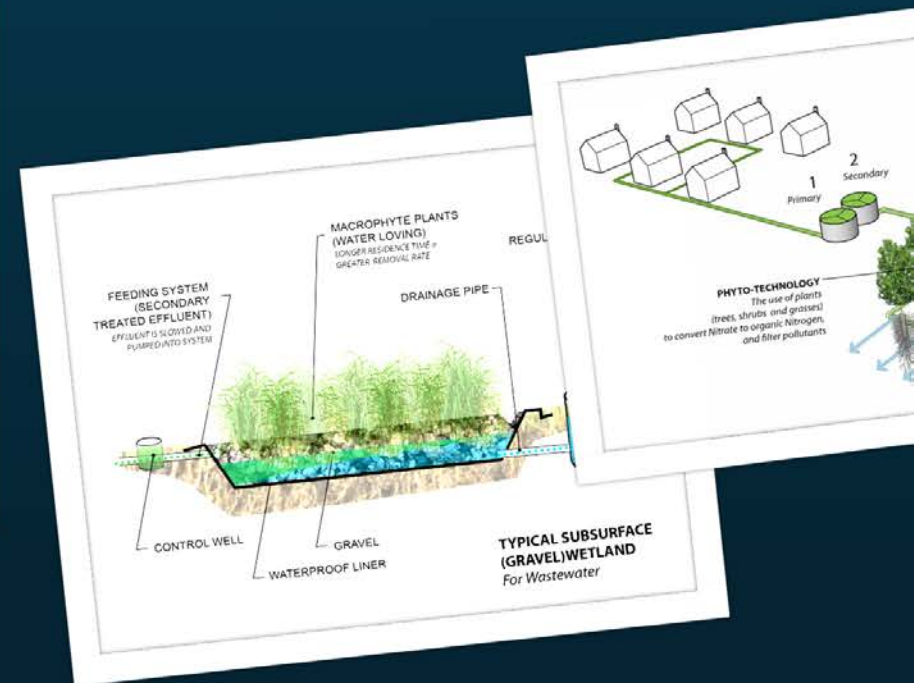
## The RWMP

# APPROACHES

There is no "silver bullet" to fit the multiple needs of the region in a cost effective and efficient way.

A mix of solutions:

**Traditional Gray Infrastructure**  
**AND**  
**Green Infrastructure & Alternatives**





## The RWMP

# APPROACHES

Including:

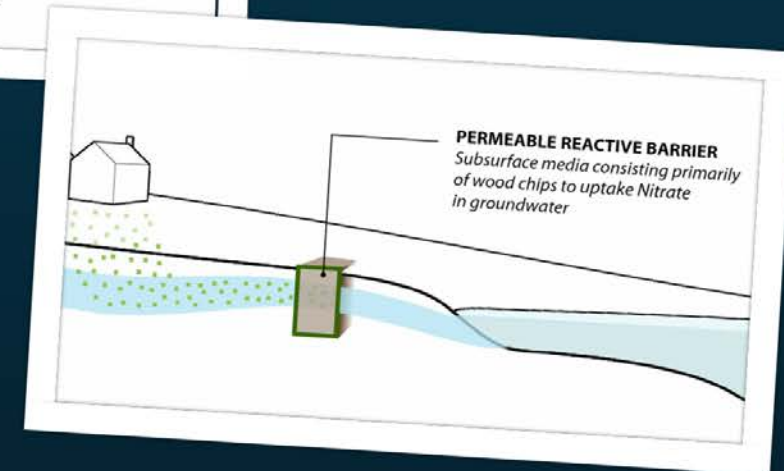
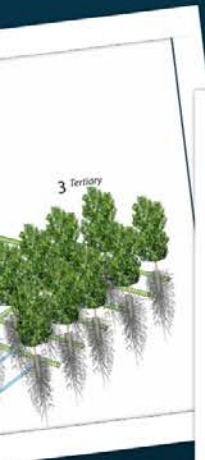
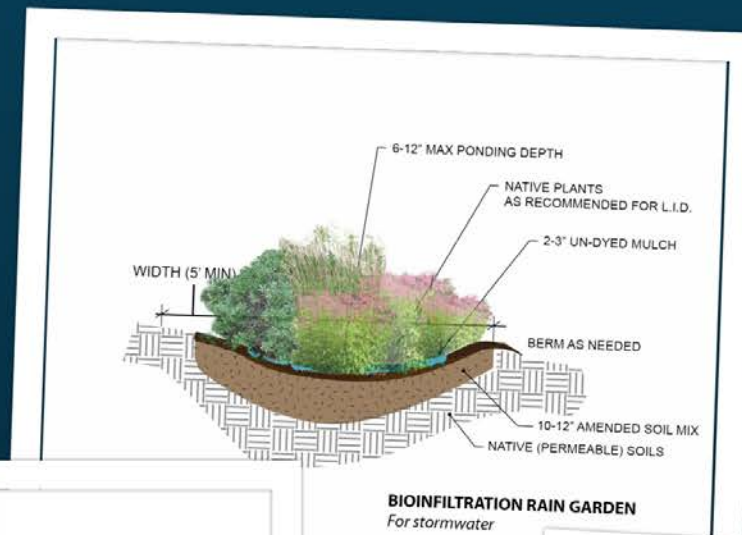
Phytoremediation

Ecotoilets

Constructed Wetlands

Stormwater management

Permeable Barriers



# NITROGEN POLLUTION

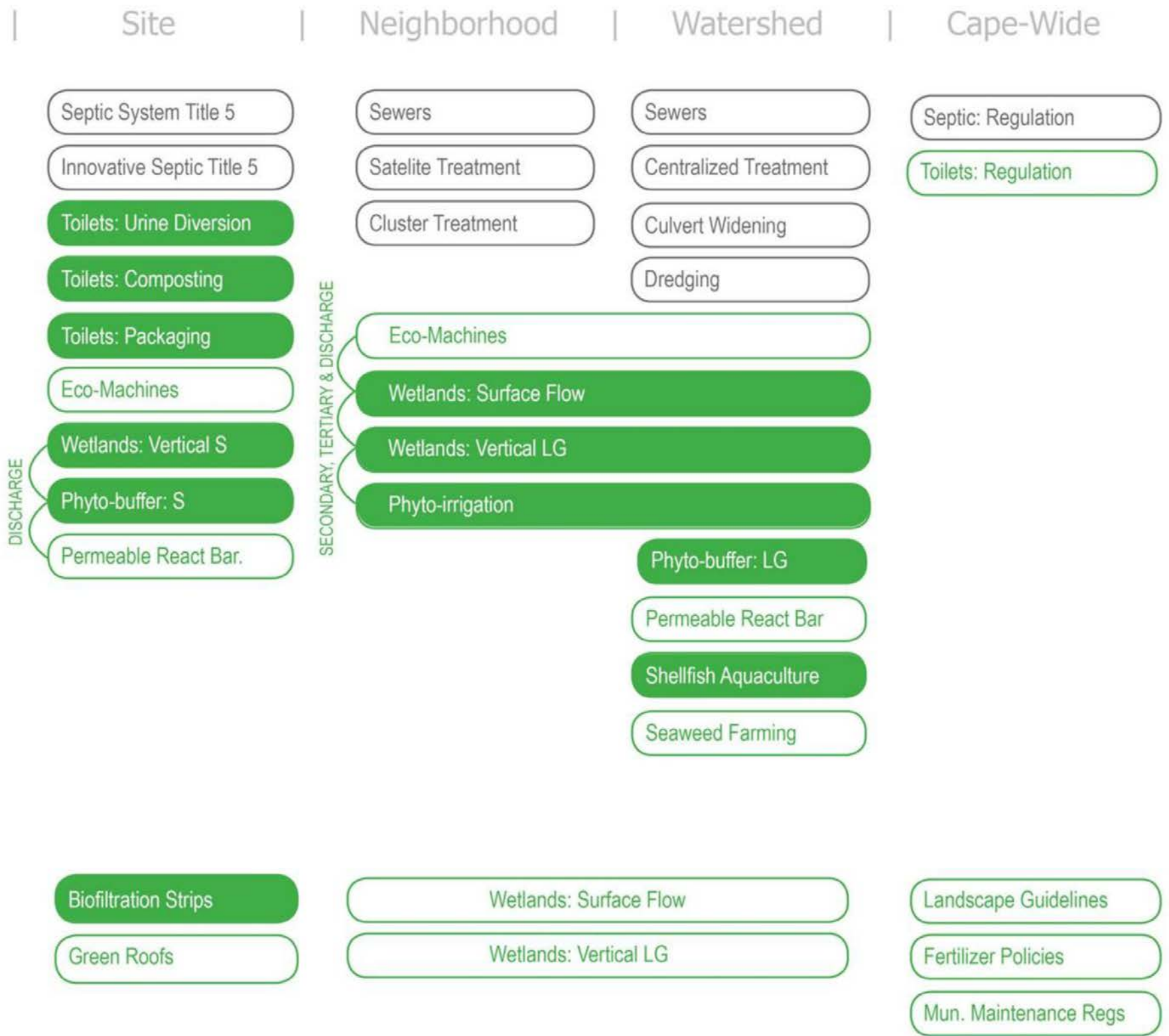
WASTE WATER

WATER BODYS

IMPERVIOUS

FERTILIZER

NATURAL



DISCHARGE

SECONDARY, TERTIARY & DISCHARGE



# Tools & Resources

Providing the tools necessary to promote public discussion and involvement in watershed planning.

**Watershed MVP** - a web-based, scenario planning tool that presents parcel-based data and calculations for land use, water use and build-out, allowing a user to quickly evaluate wastewater treatment options.

**Rate Model** - a financial model that considers a number of global inputs and assumptions about developed parcels, parcels to be collected, and capital and O&M costs for various treatment options, as well as customer characteristics and financial inputs to generate projected annual costs and projected costs per parcel over a period of time.

**Systems Dynamics Model** - a computer-aided approach to understanding the dynamics of a natural, built, or social system – that evaluates the impacts of different forms of wastewater treatment on the nutrient loading in the region's estuaries.

**Green Infrastructure Siting Criteria** - a screening process that utilizes a series of GIS data layers to identify site opportunities for green infrastructure and low impact development (LID) techniques, by assessing both positive siting criteria and potential constraints.

**Community PlanIt** - a game-based learning tool that provides a flexible platform for presenting local planning ideas while also gathering feedback on plans from the community.

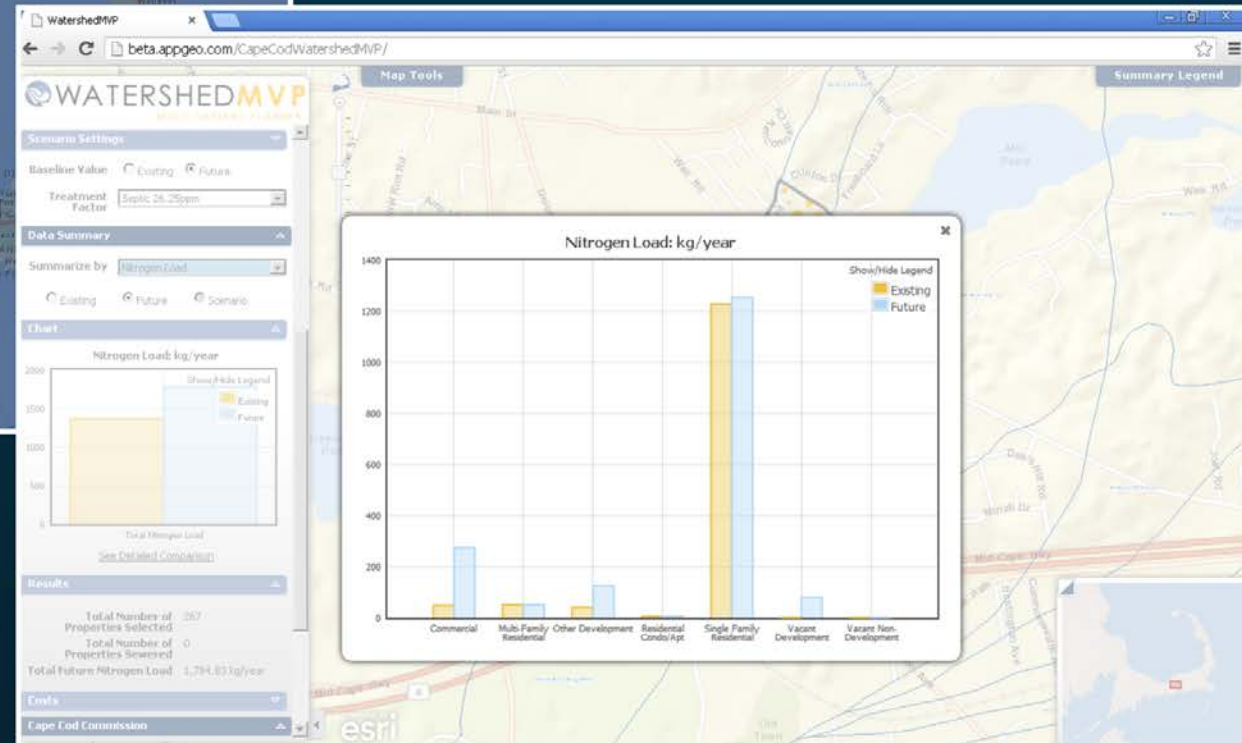


## The RWMP

# Tools & Resources

**Watershed MVP** - a web-based, scenario planning tool that presents parcel-based data and calculations for land use, water use and build-out, allowing a user to quickly evaluate wastewater treatment options.

The screenshot shows the Watershed MVP web application interface. A central dialog box titled "WATERSHED MVP MULTI-VARIANT PLANNER" is open, displaying an "About" section. The "About" text states: "The Cape Cod Commission developed the WatershedMVP application for professionals, municipal officials and community members in order to assist in creating the most cost-effective and efficient solutions to Cape Cod's wastewater problem. The application is an informational resource intended to provide regional estimates for planning purposes. WatershedMVP is an initiative of the Cape Cod Commission's Strategic Information Office (SIO). To learn more about the WatershedMVP application and the Cape Cod Commission and its SIO, please [Contact Us](#)." Below this, the "Sources" section reads: "Parcel Data (Assessing Data and boundaries): Massachusetts Commonwealth's Office of Geographic Information, a part of the Information Technology Division (ITD) within the Executive Office for Administration and Finance, provided the Cape Cod Commission with the parcel boundaries and assessing data (ranging from 2010-2012) for 14 of the 15 Cape Cod towns." The dialog box also features the Cape Cod Commission logo. The background shows a map of Cape Cod with various planning tools and filters on the left side.

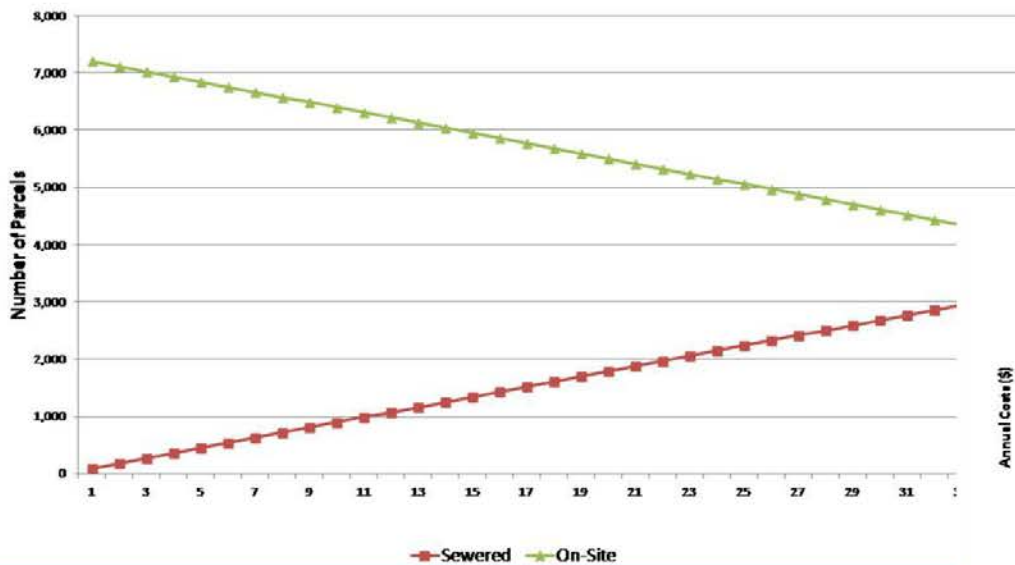


## The RWMP

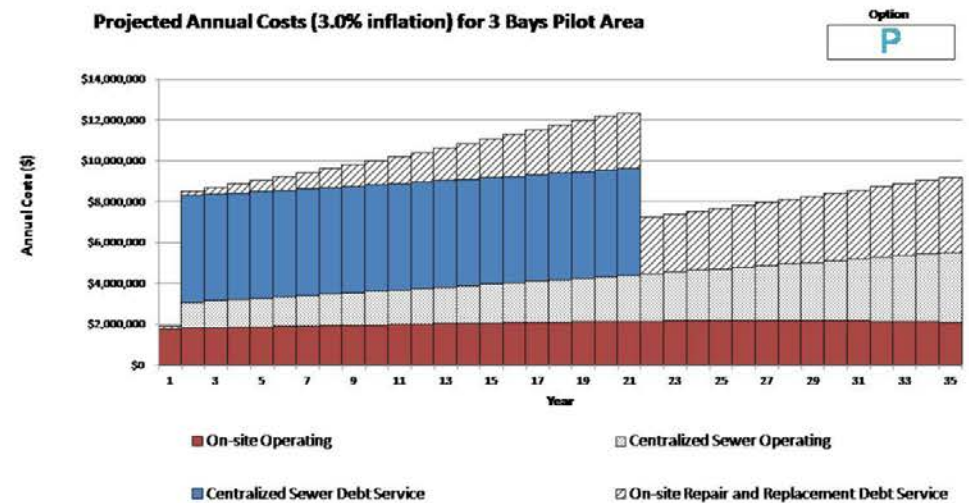
# Tools & Resources

**Rate Model** - a financial model that considers a number of global inputs and assumptions about developed parcels, parcels to be collected, and capital and O&M costs for various treatment options, as well as customer characteristics and financial inputs to generate projected annual costs and projected costs per parcel over a period of time.

Change in Parcel and System Type for 3 Bays Pilot Area



Projected Annual Costs (3.0% inflation) for 3 Bays Pilot Area



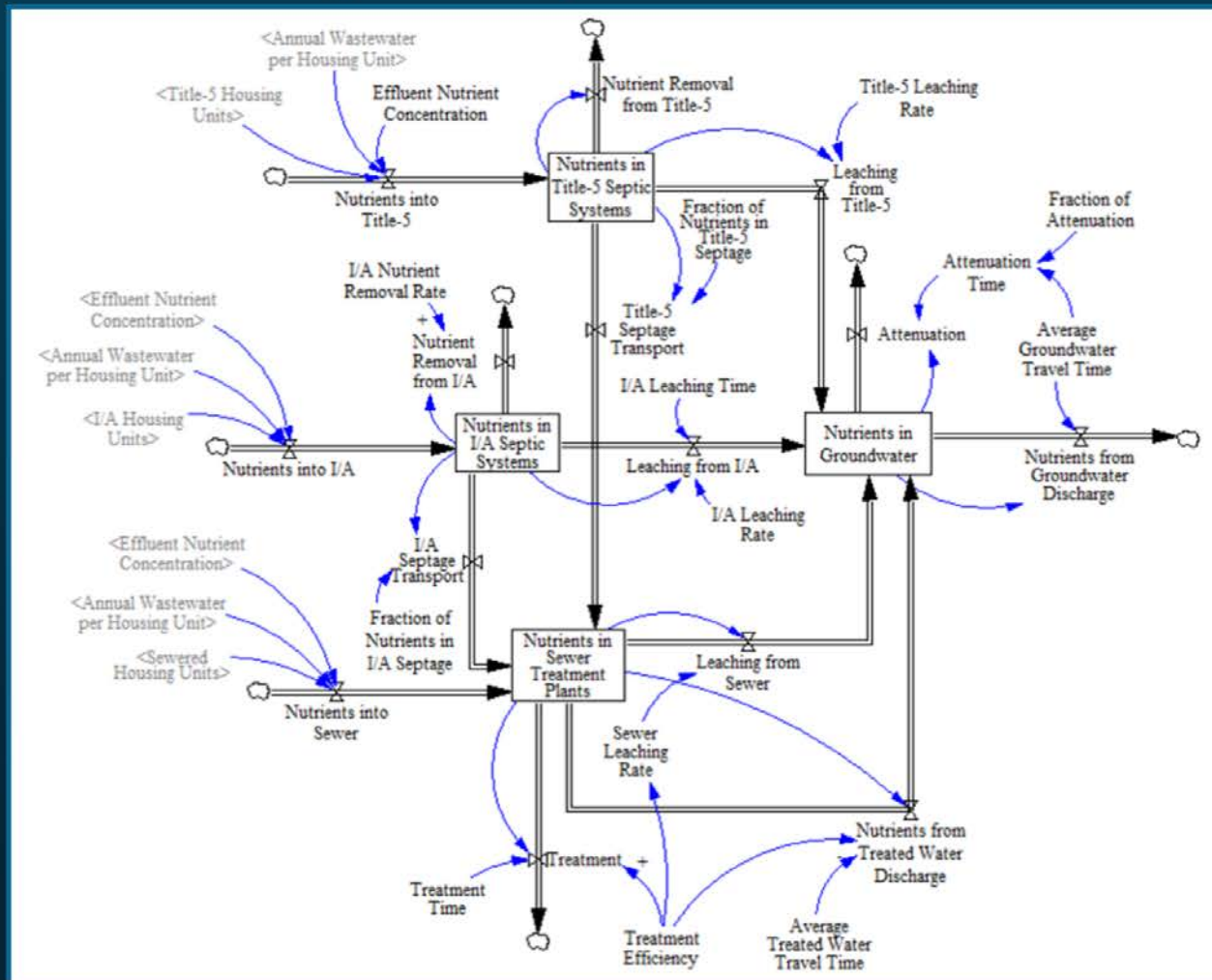
Central System Assumptions:

|                         |                                |  |
|-------------------------|--------------------------------|--|
| Growth (%) = na         | In-Watershed Disposal (%) = na | Capital Costs (central system) = \$55M (100% debt financed at 5.0% for 20 years) |
| Density (#/parcel) = na | Non-N Needs (%) = na           | Annual O&M Costs (central system) = \$1M   |
| # of WWTPs = 1          |                                |  |

## The RWMP

# Tools & Resources

**Systems Dynamics Model** - a computer-aided approach to understanding the dynamics of a natural, built, or social system – that evaluates the impacts of different forms of wastewater treatment on the nutrient loading in the region's estuaries.





# Tools & Resources

**Green Infrastructure Siting Criteria** - a screening process that utilizes a series of GIS data layers to identify site opportunities for green infrastructure and low impact development (LID) techniques, by assessing both positive siting criteria and potential constraints.

## Siting Criteria

- Soils: disturbed
- Soils: well drained
- Within open space: recreation
- Within open space: government
- Adjacent to open space: recreation
- Adjacent to open space: government
- Proximity to golf courses, athletic fields
- Impervious areas

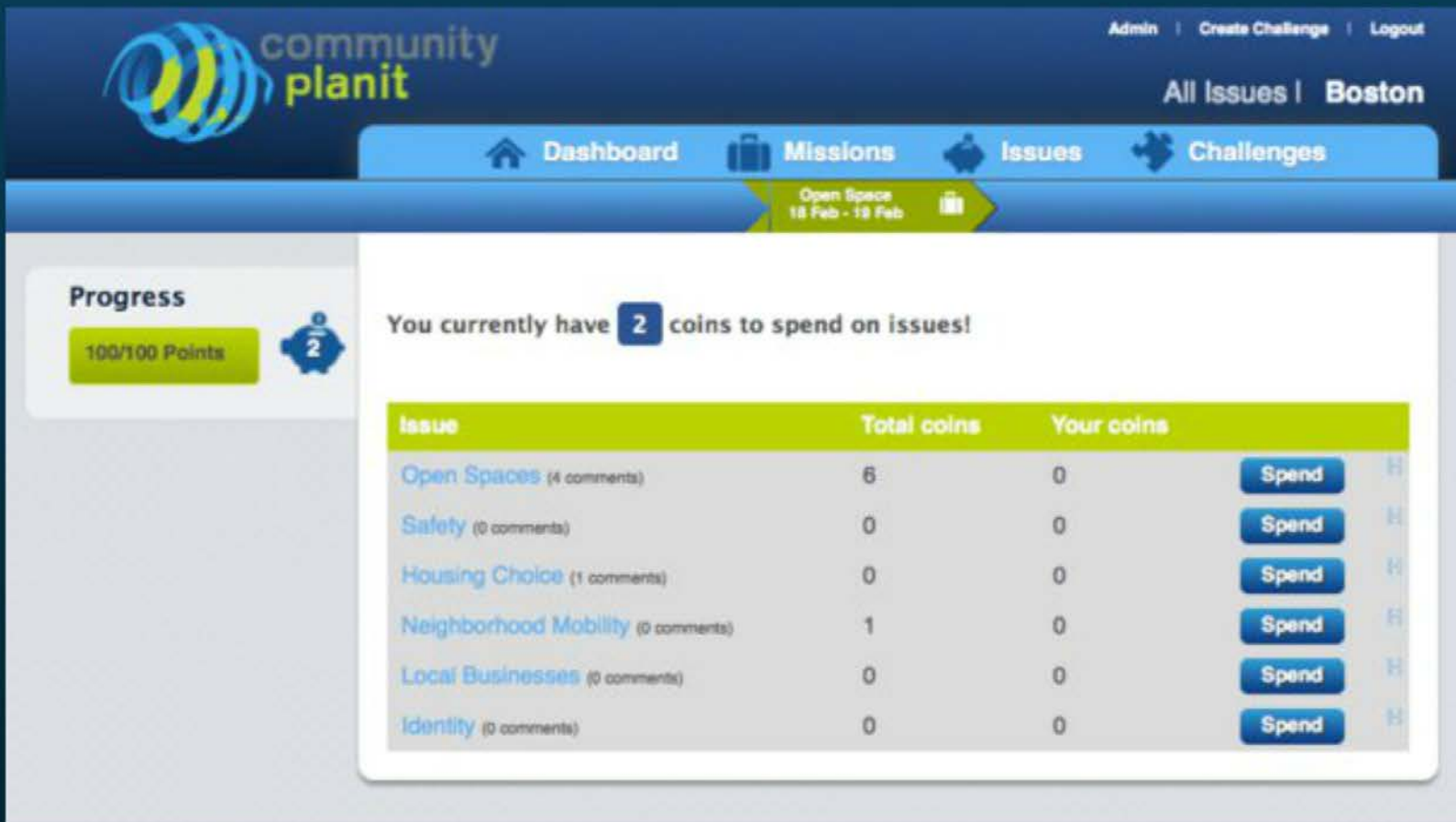
|  | Constructed Wetlands | Permeable Reactive Barriers | Stormwater Treatment Wetlands | Phytoremediation | Bioretention | Bioretention/Advanced Bio retention | Infiltration | Green roof | Permeable Pavement | Biowales | Stormwater Disconnection | Gravel Wetland |
|--|----------------------|-----------------------------|-------------------------------|------------------|--------------|-------------------------------------|--------------|------------|--------------------|----------|--------------------------|----------------|
| Soils: disturbed                           | x                    | x                           |                               | x                |              | x                                   |              |            |                    |          |                          | x              |
| Soils: well drained                        | x                    | x                           | x                             | x                | x            | x                                   | x            | x          |                    | x        |                          |                |
| Within open space: recreation              | x                    | x                           | x                             | x                | x            |                                     |              |            |                    |          |                          |                |
| Within open space: government              | x                    |                             | x                             | x                | x            |                                     |              |            |                    |          |                          |                |
| Adjacent to open space: recreation         |                      |                             | x                             |                  | x            |                                     |              |            |                    |          |                          |                |
| Adjacent to open space: government         | x                    |                             | x                             |                  | x            |                                     |              |            |                    |          |                          |                |
| Proximity to golf courses, athletic fields | x                    |                             | x                             |                  |              |                                     |              |            |                    |          |                          |                |
| Impervious areas                           | x                    |                             | x                             |                  | x            | x                                   | x            | x          | x                  | x        | x                        | x              |

<sup>1</sup> Green roofs have a significantly different set of siting criteria from other stormwater LID techniques

## The RWMP

# Tools & Resources

**Community PlanIt** - a game-based learning tool that provides a flexible platform for presenting local planning ideas while also gathering feedback on plans from the community.



The screenshot shows the Community PlanIt website interface. At the top, there is a navigation bar with the logo, "Admin | Create Challenge | Logout", and "All Issues | Boston". Below this is a secondary navigation bar with "Dashboard", "Missions", "Issues", and "Challenges". A highlighted banner for "Open Space" (18 Feb - 19 Feb) is visible. On the left, a "Progress" section shows "100/100 Points" and a coin icon with the number "2". The main content area displays the message "You currently have 2 coins to spend on issues!" and a table of issues.

| Issue  | Total coins | Your coins |                       |
|--|-------------|------------|-----------------------|
| <a href="#">Open Spaces</a> (4 comments)           | 6           | 0          | <a href="#">Spend</a> |
| <a href="#">Safety</a> (0 comments)                | 0           | 0          | <a href="#">Spend</a> |
| <a href="#">Housing Choice</a> (1 comments)        | 0           | 0          | <a href="#">Spend</a> |
| <a href="#">Neighborhood Mobility</a> (0 comments) | 1           | 0          | <a href="#">Spend</a> |
| <a href="#">Local Businesses</a> (0 comments)      | 0           | 0          | <a href="#">Spend</a> |
| <a href="#">Identity</a> (0 comments)              | 0           | 0          | <a href="#">Spend</a> |

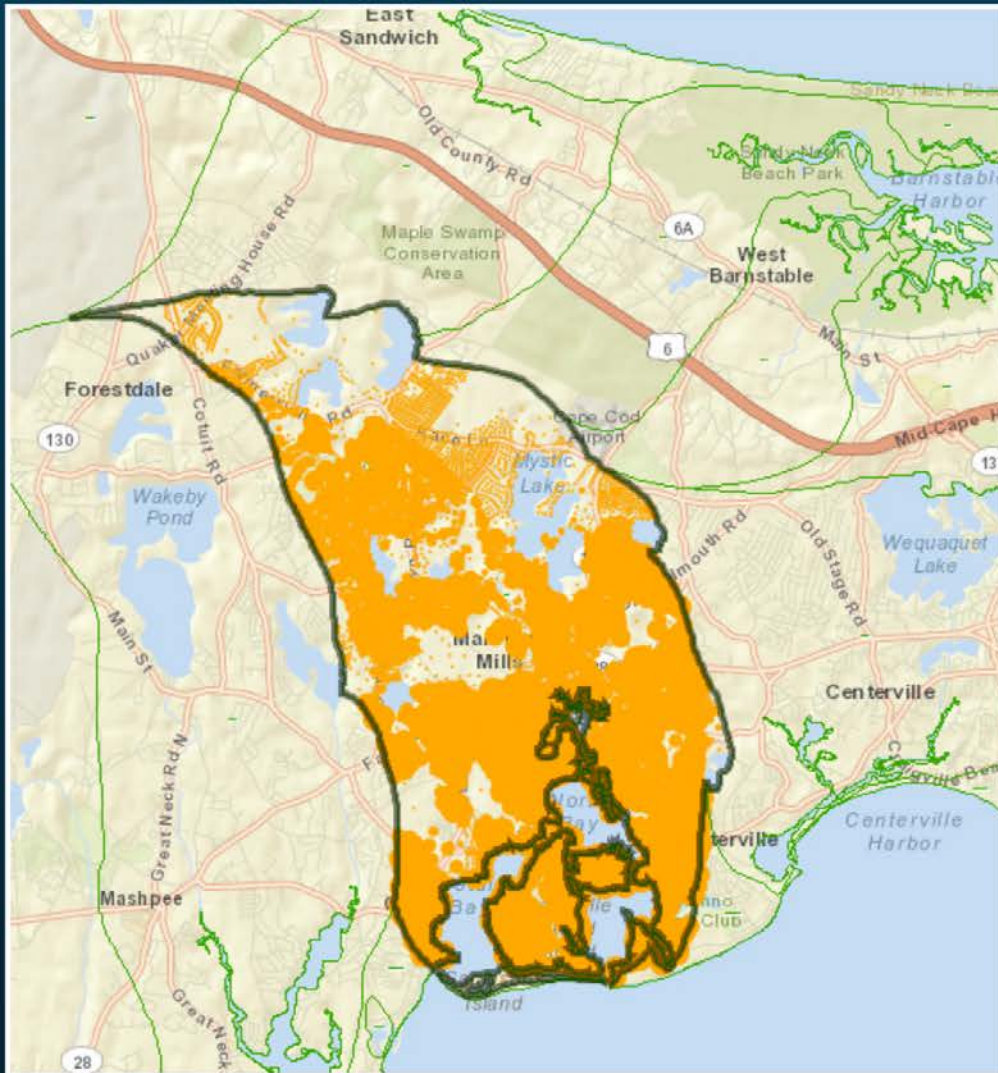
**Flexible participation:**  
Players can participate from where ever they are when ever they have time.



## The RWMP

# CITIZEN ENGAGEMENT

Developing a watershed-based community participation process



**Educating** watershed communities about their options

**Providing** a range of solutions for each watershed: **faster, better, cheaper**

**Facilitating** local discussions and inter-municipal cooperation in shared watersheds

**Providing** information, tools and resources to aid watershed communities in identifying the appropriate solution for their impacted embayment

**Advocating** for future resources to support community participation and appropriate solutions